Framework for a New Campus Budget Process

Incentive-based Budget Model Update

Example Presentation
A NEW INCENTIVE-BASED BUDGET: GOALS

• Advances the university’s **Vision of Excellence**
• **Encourages Creativity**
• Leads to a more **Transparent Budget Process**
• Includes a **Transition Strategy**
**REVISED TIMELINE**

**Future Phases:** Capital and Space Resources

Gold outline indicates white papers are available on website.


**UC DAVIS REVENUE 2012–13 ESTIMATES**

*$3.4 Billion* with Medical Center

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- **Medical Center**, 1,378 (40%)
- **State Unrestricted**, 319 (9%)
- **State Restricted**, 146 (4%)
- **Federal Government**, 385 (11.6%)
- **Indirect Cost Recovery**, 121 (3%)
- **Tuition**, 373 (11.3%)
- **Private Gifts, Grants, Contracts**, 194 (6%)
- **Sales & Service Activities**, 299 (9%)
- **Other Fees**, 71 (2%)
- **Mandatory Fees**, 70 (2%)
- **Local Government/Other**, 11 (0.3%)
UC DAVIS REVENUE 2012–13 ESTIMATES

$2.1 Billion without Medical Center
STATE UNRESTRICTED, TUITION & ICR

$813 Million

- State Unrestricted, 319 (39%)
- Tuition, 373 (46%)
- Indirect Cost Recovery, 121 (15%)
Revenue is distributed as follows:
- 60% based on student credit hours
- 30% based on degree majors
- 10% based on degrees awarded

Share of totals (two-year avg.)
- 18% of SCH total
- 5.6% of degree majors
- 3.6% of degrees awarded

UG Tuition revenue
- Approximately $18 million
Initially, Provost Allocation is calculated as follows:

- 2011-12 General Fund Base Budget, plus benefits from the central pool, less undergraduate tuition revenue

Provost Allocation and Graduate Tuition

- Approximately $20.6 million
INDIRECT COST RECOVERY (ICR)

Revenue is distributed as follows:

- 66% of ICR generated to central campus
- 34% of ICR generated to unit
- Achieve a 60%-40% split by 2013-14

Share of ICR

- Approximately $1.4M
BASELINE BUDGET

Baseline Budget
**REVENUE FLOW**

**Revenue Sources**
- State Appropriation

**Spending Authority**
- Provost

**Spending Uses**
- **Administrative & Academic Support Units**
  - Fixed Costs
    - Salary
    - Benefits
    - OP Tax

- **Other priorities**
  - Start-ups
  - DM

- **FTE**
  - Faculty merits
  - TOE
  - Initiatives
  - Academic Plan

- **Instruction**
  - TAs
  - Lecturers
  - Readers

- **Fixed Costs**
  - Staff salaries
  - Faculty salaries
  - Benefits
  - OP Tax