In her February 26, 2008, budget planning letter, Interim Provost and Executive Vice Chancellor (PEVC) Barbara A. Horwitz provided initial guidance on budget planning for 2008-09. While the ultimate impact of the state budget challenges on state support for the University of California was unclear at that time, PEVC Horwitz concluded that base budget cuts were certain. Thus, she asked for the following budget reduction plans:

- **Academic Units**: schools, colleges, and divisions were asked to develop plans to permanently reduce their general fund base budgets, excluding ladder faculty salaries and teaching assistant funds, by 7% effective July 1, 2008.
- **Academic Support and Administrative Units**: vice chancellors, vice provosts, the dean of graduate studies, and the university librarian were asked to develop plans to permanently reduce their general fund and registration fee base budgets by 7% effective July 1, 2008.

The following campus priorities were exempt from budget reductions:

1. Utility budget for gas and electricity purchased from external vendors,
2. Graduate student support managed by the Office of Graduate Studies, and
3. Student mental health programs in the Counseling and Psychological Services (CAPS) that are being expanded in response to the UC Student Mental Health Committee Report.

After budget reduction plans, due by April 25, 2008, were completed, the Office of Resource Management and Planning (ORMP) completed a review of each plan. The reviews, accessible through the links below, include a summary of each plan, contextual information, and ORMP’s comments, observations, and recommendations.